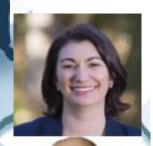
## WILL YOU BE READY FOR 2030 AND BEYOND? FUTURE-PROOFING HR FOR TALENT AND TECHNOLOGY CHANGES



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## COMPARISON IN 2030 AND BEYOND

- New 'value' parameters
- We already have to consider
  - Implicit and explicit bias
  - Conscious rating distortion (Spence & Keeping 2011)
  - ▶ Preference for subjective rather than technologically-mediated evaluations (Wiblen, Dery and Grant 2012; Wiblen 2016).
  - High performer/ Outlier influence









