



AGENDA: June 14—16, 2016

Beyond Change Management:

Accelerating Transformations & Building Agile Organizations

DAY 1—Tuesday, Jun 14

7:30—8:30 am Continental Breakfast

Overview and Purpose / Self-Design Process

8:30—10:15 **Introductions and Objectives** / Chris Worley
Beyond Change Management
Case Example: IBM Case Study

10:15—10:30 Break

10:30—12:30 **The Self-Design Process** / Sue Mohrman

12:30—1:30 Lunch

Building New Capabilities

1:30—3:15 **Change Routines, Capability Development Routines,
and Change as Learning** / Sue Mohrman
Case Example and Exercise: Pharmaceutical Industry

3:15—3:30 Break

Assessing Organizational Agility

3:30—5:15 **The Agility Model and Survey** / Chris Worley

5:30 pm Reception & Dinner

DAY 2—Wednesday, Jun 15

7:30—8:00 am Continental Breakfast

The “Routines” of Agility -

8:00—10:00 **Change Capability and the Implementation Routine** / Chris Worley
Case Example: Capital One Financial Services

10:00—10:15 Break

Changing a Complex System

10:15—12:00 **Complexity and Adaptability** / Sue Mohrman

12:00—1:00 Lunch

1:00—2:30 **Driscoll’s Implementation Planning Case**

2:30—2:45 Break

Acceleration Meets Complexity

2:45—3:45 **The Use of Large Group Interventions in Change** / Chris Worley

3:45—5:00 pm **Accomplishing Multiple Outcomes: Achieving Sustainable Effectiveness** / Sue
Mohrman

Strategies for Managing Complex Change

DAY 3—Thursday, Jun 16

7:00—8:00 am Continental Breakfast

Engage and Learn / Putting it All Together

8:00—9:15 **The Engage and Learn Model** / Chris Worley

9:15—10:30 **GUEST SPEAKER: Kristen Bruner (The Boeing Company)**

10:30—10:45 Break

10:45—11:45 **Tools and Plans for Building Agile, Self-Designing Organizations**—Conversation with
Sue and Chris

12:00 pm Close of Seminar with lunch provided.
