

USC MARSHALL CENTER FOR EFFECTIVE ORGANIZATIONS

Strategic Organization Design Workshop Agenda: Days 1 & 2

## Tuesday

8:00 - 8:30 am	Continental Breakfast
8:30 - 9:15	Introductions and Agenda – what's worked/hasn't worked
9:15 – 9:45	Design Process and Content — The Redesign Flow and the Star Model
9:45 - 10:00	Break
10:00 - 12:00	Systems Thinking
12:00 - 1:00	Lunch
1:00 – 3:00	Business and Structural Strategy
3:00 – 3:15	Break
3:15 – 4:30	Small Group Case Discussion
4:30 – 4:45	Personal Reflection

## Wednesday

8:00 - 8:30	Continental Breakfast
8:30 – 9:15	Laying the Foundation
9:15 – 10:15	Capabilities
10:15 – 10:30	Break
10:30 - 11:30	Design Criteria
11:30 - 12:00	Small Group Case Discussion
12:00 - 1:00	Lunch
1:00 – 2:00	Small Group Case Discussion – Cont.
2:00 - 4:30	Core and Lateral Structures (Includes a break)
4:30 - 4:45	Personal Reflection



#### Strategic Organization Design Workshop Agenda: Days 3 & 4

# Thursday

8:00 - 8:30 am	Continental Breakfast
8:30 - 9:00	Core and Lateral Structures – Cont.
9:00 - 10:30	Small Group Case Discussion
10:30 - 10:45	Break
10:45 – 11:45	Mgmt Processes/Rewards/People
11:45 – 12:45	Lunch
1:00 – 2:15	Small Group Case Discussion
2:15 – 2:30	Break
2:30 - 3:00	Bringing It All Together – Table Discussion
3:00 – 4:30	The Value-Adding Support Function Finance Redesign at a Global Consumer Food Organization (includes a break)
4:30 - 4:45	Personal Reflection

### Friday

8:00 - 8:30 am	Continental Breakfast
8:30 - 10:30	Organization Design Implementation - PPG Case Study
10:30 - 10:45	Break
10:45 - 11:30	Concluding Comments—Personal Application
11:30	Lunch – Box Lunches Available